

## **CURRICULUM VITAE**

**Prof. Mohd. Akbar Ali Khan**

**Vice-Chancellor**

Telangana University,  
Nizamabad-503322,  
Andhra Pradesh, INDIA



(maakhan1155@gmail.com/Cell Phone # 9908413876)

### **Qualifications:**

M.Com. LL.B., M.Phil., FDPM(IIM-Ahmadabad), PGFTM(GOI),

Ph.D. (Finance), AICPB (USA)

### **Specialization:**

Cost & Management Accounting, International Trade & Finance and Corporate finance.

**Teaching Experience:** 29 Years

### **Statement of Objective and Vision**

To excel in teaching, research and academic administration of the University/  
Institution and contribute to the best of my knowledge, abilities with vision and sound  
administration in all University assignments leading to vertical growth of the  
Organization/Institution.

### **Present Position: Vice-Chancellor, Telangana University**

#### **• Positions held in Osmania University**

- Professor & Head, Dept. of Commerce, Osmania University, Hyderabad.
- Director, Dairat-ul Ma'arif-al-Osmania, Osmania University Campus, Hyderabad.
- Chairman, OU Commerce Alumni Association, Osmania University.
- Convener, Academic Quality Monitoring Cell, OUCW, OU, Hyderabad. (2009-2010)
- Principal, University College of Commerce & Business Management, Osmania University, Hyderabad. (2005 and 2006)
- Chairman, Board of Studies in Commerce, Faculty of Commerce, Osmania University, Hyderabad. (2006 to 2008)
- Member, Board of Examiners, Dharwad University, Karnataka. (2008-2012)
- Member, Admissions of Fee Reimbursement Committee, Govt. of A.P, Hyderabad.

- Member, Board of Studies in Management, Swamy Ramanandteerth Marathwada University, Nanded. (2008-2011) & Dr.B.R.Ambedkar University, Aurangabad.
- Chairman, Board of Studies in Commerce, Nizam College (Autonomous),Osmania University.(2002-2004)
- Dean, Faculty of Commerce, Nizam College - (Autonomous), Osmania University. (2002-2004)
- Head, Dept. of Commerce, Nizam College, Osmania University, Hyderabad. (3years: 2000-2002)
- Head, Dept. of Business Studies, Al-Musanna College of Technology, Sultanate of Oman, (1997-1999)
- Center Co-ordinator : Al-Musanna College of Technology, Sultanate of Oman. (1997-1999)
- General Warden, Nizam College and Osmania University Campus. (4years: 1992 - 1995)
- NSS Programme Officer, Osmania University at Karimnagar (4years: 1985-1988)
- Coordinator: Self Financing Course, Nizam College, Osmania University. (2years)
- Coordinator of Center for Distance Education Osmania University, Hyderabad (2years)
- Chief Coordinator for NAAC Team visit at Osmania University. (2003)
- Coordinator: Center for Professional Courses in Commerce, Osmania University, Hyderabad.

• **AWARDS:**

- Life Time Achievement Award for Academic Excellence in Universities : 2011 World Management Congress, Higher Education & Development Summit, New Delhi(29<sup>th</sup> Dec 2011)
- Invited for International Conference to chair a session on International Trade at Harvard University, Cambridge, Boston, USA (May-June'10).
- Best Paper Award: University of New York, U.S.A Dec 2011.
- Best Paper Award – 2009 : 62<sup>nd</sup> All India Commerce Conference, Ajmer (Dec' 10-12,2009)
- FELLOW OF THE YEAR AWARD-2008: Indian Commerce Association in its 61<sup>st</sup> All India Commerce Conference held at Nagpur has given FELLOW OF THE YEAR AWARD to me on the basis of my contributions in the field of Commerce & Management.
- Fellowship Awarded for Research Project by Center for Regional Management Studies (CRMS), Indian Institute of Management, Ahmedabad.
- ICSSR Fellowship Awarded for doing Ph.D. (1981-1983)

- **Details of Academic qualifications:**

**Ph.D** in Commerce (Finance Area): Dr. Babasaheb Ambedkar Marathwada University, Aurangabad, Degree awarded in the year December 1988.

**M.Phil.** in Commerce (Costing Area): Dr. Babasaheb Ambedkar Marathwada University, Aurangabad, Degree awarded in the year November 1982.

**M.Com.**(Costing & Taxation): Dr. Babasaheb Ambedkar Marathwada University, Aurangabad, Degree awarded in the year 1980.

**Post-Graduate Diploma in Foreign Trade Management (PGFTM):** National Institute of Micro-Small Enterprise Training (NIMSJET), Government of India, Hyderabad.

**LL.B :** Bachelor of Law - Osmania University, Hyderabad.

**FDPM (IIM-Ahmedabad):** One year Faculty Development Programme in Management, leading to Post-Doctoral Research work- Indian Institute of Management, Ahmedabad: Deputed from Osmania University, Hyderabad :1994- 1995 One Academic Year.

**B.Com.**(Accounting and Auditing): Osmania University, Hyderabad; Degree awarded in the year 1977.

**Intermediate Qualification:** Govt. Junior College, Karimnagar, A.P.

**SSC Qualification:** Govt. High School, Karimnagar. A.P.

- **Professional Experience in Computer Applications:**

I possess practical competency of working using MS Office (Windows word, Excel, Power point), I regularly use and possess competency in using internet and intranet in day to day routine purposes, I possess knowledge of accounting process using computerized accounting software, such as: Everest, Tally, Peachtree and Quick Books. Experience in using Microsoft Word, Excel and Power Point.

- **Technical Qualifications: Training undergone in Computerised Accounting :**

Completed 7 weeks certificate course in computerized accounting packages (Tally, Focus & Peach Tree Accounting Packages, Quick Books Program) from Professional Institute of Computerized Accounting: Hyderabad.

Completed a course in Tally Accountant from Business Tools & Solutions, Sultanate of Oman, Muscat (19-21 feb.2001) and Tally Solutions ltd., Hyderabad (2005).

Training Programme in Computer Applications in Social Sciences', for the University Teachers, Dept. of Computer Sciences, OU (27th .April -16th May, 1992).

• **Qualification obtained from USA:** Certified Professional Bookkeeper and Accountant:

American Institute of Professional Book-keepers (AIPB), USA.

• **Specialization:**

Cost & Management Accounting and Finance

**Subjects taught at Post-graduate levels - MBA and M.Com:**

1. Cost & Management Accounting
2. International Finance.
3. Financial Management.
4. Security Analysis & Portfolio Management.
5. Management Control & Information System

• **Details of Teaching Positions held: Teaching & Research (in India and in Abroad):**

College/University/Institution	Academic Positions held	Month & Year
Department of Commerce Osmania University, Hyderabad.	Professor & Head, Dept. of Commerce	Sept'1999 – Jul'2011
Dairat-Ul Ma'arif Osmania University Campus, Hyderabad	Director	August 2010 onwards
Osmania University College for Women, Osamania University, Hyderabad	Convener, Academic Quality Monitoring Cell.	July 2009 to May 2010
University College of Commerce & Business Management, Osmania University, Hyderabad.	Chairman, Board of Studies in Commerce.	August 2006 to October 2008 (2 Years)

Department of Accounting , College of Business, University of Wisconsin, USA	Visiting Faculty in Accounting	( 2006 – 2007)
University College of Commerce &Business Management, Osmania University, Hyderabad.	Principal, UCCBM, Osmania University Campus, Hyderabad	(2005-2006)
Nizam College, Osmania University, Basheer Bagh, Hyderabad	Professor and Head, Department of Commerce, Nizam College, Osmania University, Hyderabad	(2000-2005)
University College of Commerce &Business Management, Osmania University, Hyderabad.	Professor of Commerce, Department of Commerce, Osmania University, Hyderabad	September 1999 Onwards. I am elevated as Professor of Commerce, Osmania University, Hyderabad
Foreign Services: Al-Musanna College of Technology of the Ministry of Technical Education Sultanate of Oman	Senior Lecturer & Head, Business Studies Department, Al-Musanaa College to Technology.	1996 -2000
Department of Commerce, Osmania University, Hyderabad posted at Nizam College of Osmania University.	Associate Professor of Commerce, Osmania University.	Sep ' 1991 – Oct' 1996
Department of Commerce, Osmania University.	Lecturer in commerce Osmania University.	Oct' 1988 – Sep' 1991
Satavahana Post-Graduate Institute, Osmania University, Karimnagar	Lecturer in commerce and Business Management	July 1984 – Oct' 1988
ICSSR Ph.D Fellowship	Research fellow of ICSSR	Dec 1982– Jun1984 (1 ½ yr)
BYK College and Bytco Institute of Mgt. & Research, Nasik (Pune University)	Lecturer in Commerce (UGC)	June 1981 – Dec 1982(1 ½ yr)

• **PUBLICATIONS OF BOOKS AND ARTICLES IN RECOGNIZED JOURNALS & NEWSPAPERS:**

1. Articles Published in Professional Journals : **62 ( Sixty Two)**
2. Books Published : **04 (Four)**
3. International Publications : **15 (Fifteen )**
4. Published Articles in **Urdu Newspapers** : **10 (Ten)**

• **Level of students Taught:**

M.Com, MFC, MBA, MCA, B.Com, GNVQ (Advanced) Business Programme of UK, OND Business (Oman Advanced National Diploma).

**BS-Accounting: University of Wisconsin, USA (2 Terms)**

• **Other Academic Assignments held:**

1. Member, Departmental Research Committee (University)
  2. Member, Ph.D. Admission Committee Presently
  3. Member, Board of Studies (MANUU), Hyd. Presently
  4. Member, Departmental committee (University) Presently
  5. Course Editor: M.Com, CDE of the University. July,2003
  6. Counselor: M.Com, CDE students. Dec-March 2002
  7. Course Writer for Managerial Accounting: Sept-Nov 2002
  8. Counsellor: M.Com Students of correspondence cum contact programme, CDE, OU. 1989-1994(5Yrs)
  9. Course Material written for Distance Education (CDE) OU; Subject: Management accounting and cost accounts 1995-96
  10. Course material written for all technical colleges of ministry of technical education Oman: Subject Cost Accounting 1999-2000
  11. Worked as 'Lead Internal Verifier' GNVQ Business Advanced programme, college of technology, Oman (1997-2001)
  12. Course Writer of financial services subject to Dr.B R Ambedkar open University, A.P., Hyderabad (2004).
  13. Course Editor (URDU): Dr.BR Ambedkar A.P. Open University, Hyd.
  14. Committee Member, Fixation of remuneration to Academic consultants of the Osmania university, Hyderabad.
  15. Committee Member of 03 other university constituted administrative enquiry committees, Osmania University, Hyderabad.
  16. Chief coordinator: CPE committee of Nizam College, OU Hyderabad.
- **Executive Committee** member of Indian Commerce Association for 3 years duration: 2008 to 2011.

- **Chairman, Technical Session-IV – Management of Rural Institutions:**  
All India Commerce Conference to be held during 27 – 29 December 2008 at Nagpur.
- **Visited to Fateh University, Turkey, on Exchange Programme between Osmania University and Fateh University – May 2007.**
- **Visited to Harvard Business School, Boston, USA and delivered a lecture on Activity Based Costing, during the International Conference period (May-June 2010)**
- **Visited to MIT, Boston, USA during May- June 2010.**

**Foreign Assignment in teaching:**

- Worked in a Technical College as Head, Department of Business, College of Technology, Sultanate of Oman (1996-97 to 2000-2001)
- Visiting Faculty in Accounting at Wisconsin University, USA: June 2007 to December 2007 (Two terms)

**PAPERS PRESENTED IN INTERNATIONAL CONFERENCES:**

1. Presented paper in the IJAS International Conference at Harvard University, Cambridge, Boston, USA during 29<sup>th</sup> May to 5<sup>th</sup> June 2010.  
Title of the paper: Impact of E-Corporate Governance on the Financial performance of NTPC in India.
2. 2007 Conference of the academy of Management; **Philadelphia, Pennsylvania State, USA**, August 3-8,2007.  
Title of the Paper: “Financial performance of Foreign and Domestic Owned Companies in a Transitional economy’ (Co-authored with Dr.Sudershan,K).
3. Presented paper in the international conference on 11th Annual Global Finance Conference, held at University of Texas, **Los Vegas, USA**, held on 4-7 April 2004.  
Title of the paper: Corporate governance and the role of institutional investors in India.
4. Presented paper in the International Conference on “ International Accounting & Research, organized by the School of Business, University of Chicago, Chicago, USA on June 21 - 23, 2003.  
Title of the paper: “Corporate Governance in India”
5. Presented paper in the Fifth International Conference on the Changing Dimensions of Accounting and Finance—Issue and Strategies, Research Development Association, Jaipur, February 2003. ( Co-authored with Dr. Sudershan, K) Topic: International Capital Flows – An Empirical Analysis.

• **Research Supervisor for Ph.D in Commerce & Management and produced**

**10 M.Phils and 08 Ph.Ds:**

- I am a recognized supervisor to guide Ph.D Scholars of Commerce Department and Dept of Business Management Department. **Eight candidates** are awarded Ph.D. Degrees and **10 candidates** are Awarded M.Phil Degrees, under my Supervision.
- I am also recognized research supervisor of Dept. of Business Management, Jawaharlal Nehru Technological University, Hyderabad.

• **PROJECTS UNDERTAKEN & OTHER RESEARCH CONTRIBUTIONS:**

1. Completed a Research Project 'Cost Efficiency of Public Hospitals in Gujarat', Sponsored by CRMS, IIM, Ahmedabad.
2. Completed a feasibility study project on 'Oman Poultry Project' for 'Darjana Group of Companies' of Saudi Arabia.
3. Completed a Minor Research Project (MRP) by UGC on the topic "ACTIVITY BASED COSTING IN HOSPITALS- A Case Study".

• **Significant Achievements In Academic Administration:**

1. As a Principal of the College of Commerce & Business Management, Osmania University, I had facilitated in strengthening Industry-Institution collaboration / partnership through CII (Confederation of Indian Industry); Provided placement office and appointed placement coordinators; Provided OCMBAA (Osmania Campus MBA Alumni Association) office in the College with the staff to coordinate; Provided facility to digitize the library facilities of the College; Provided sports ground in the college premises which was not existing in the past; Created documentation center in the College; formed committees (staff committees and students committees) for the improvement of academic excellence in Commerce and management departments;
2. As a Chairman, Board of Studies (both Under-graduate and Post-graduate courses), Faculty of Commerce, Osmania University, I have introduced three courses: 1. Master of Finance & Control (MGC), 2. PG Diploma in Retail Management, 3. Master of Commerce in Information System (M.Com IS); I have revised and updated the syllabus of M.Com. as per the Industry needs;
3. As a Chairman, I have constituted teams for the structure & syllabus revision of B.Com. in Andhra Pradesh, as per the instructions of A.P.State Council of Higher Education. It is approved in all academic bodies and implemented with effect from 2008-09 in all 380 colleges under Osmania University.
4. I have also brought significant improvements in the examination reforms for B.Com. and M.Com. Courses w.e.f. 2007-08.

5. I have contributed in the introduction of Project report writing for the M.Com students in fourth semester;
6. I have successfully provided all guidelines in setting up of "Commerce Lab" and after getting it approved in all academic bodies, The Commerce Lab-based-Practicals is implemented in all the B.Com and M.Com 380 Colleges (2007) under Osmania University.
7. I have successfully initiated the proposal for starting Self-financing courses at Nizam College (OU) in the year 1995-96 and provided all inputs as Coordinator, 5 new vocational self financing courses are introduced in 5 different departments including Commerce Department (B.Com Foreign Trade Course)
8. During my Headship of Dept. of Commerce, I have started Add on courses at Nizam College.
9. I have started a PG Library for M.Com students.
10. I have provided significant contributions in the Nizam college (Autonomous) for getting "College with Potential for Excellence" in the year 2002-2003.
11. I have provided all academic support to the Principal of the Premier institution Nizam College of OU (Autonomous) in successful conduct of the academic administration & academic excellence of the college as a senior Professor, as a Dean of the Faculty, as a Chairman Board of Studies, as a Head of Department, as a Governing Body member of the College, as a Finance Committee member of the College.
12. As a Senior Professor of the Department of Commerce, UCW, Koti, I have provided all support and guidance in introducing COC in Global Accounting Technician in collaboration with IPA, Hyderabad.
13. As a convener and Academic Coordinator of UCW, Koti, I have brought reforms and improvements in quality assurance aspects.

• **Industry Experience**

1. **Worked as Accountant in Aurangabad Textiles, Aurangabad - 1979-1980 (one year)**
2. **Manager (September 2007 to December 2007), USA:**  
IQRA International Educational Centre, 2749-51 W. Devon Ave., Chicago, IL - 60659, Phone 773-274-2665/IQRA Head Office: Phone 847-673-4072.

The duties include:

- Price of stores items.
- Sales invoice preparation, cash maintenance, mail order service.
- Placing of order for purchase of books.
- Purchase invoice verification and stock receiving
- Auditing of stock and stocking
- Supervision of staff in stocking and shelving
- Use of Everest Accounting Software.

3. **Auditor** : RGIs Co. Inc., 1227 W. Lake view Ct., Romeoville, II- 60446, (July – October 2007). Physical and financial audit duties which are included but are not limited to :
  - Verification of inventory procedures which are in adherence with the accounting principles and policies.
  - Involved in Financial Audit involving audit of final accounts and their schedules.
  - Stock verification, price verification, stock replenishment.
  - Supervising the teams of physical counting and measurement, cycle count, scanning coupons using items Bar Code.
4. **Chief Accountant – USA** : Wizetech Solutions, 2183 London drive, Clendale Heights, (June 2003-september 2003) : My tasks were:
  - Monitoring of General Ledgers' accounting (Peachtree software)
  - Monitoring of preparation of trial balance.
  - Provide necessary support to the Finance Controller
  - Prepared balance sheet, prepared cash flow statement and analysis of financial statements. Prepared process of Cash budget and other functional budgets of the company.
  - Prepared cost sheet for each product. Provided product wise and period wise cost statements to the cost accountant.
  - Supervised and assisted in merchandising in stores, Supervising the stores staff.
  - Supervised Stock recording at the time of receiving and replenishment of stock.
  - Supervised Inventory verification, stocking, stock valuation
  - Detailed customer support to hundreds of clients.
  - Trained and supervised the staff

#### **INDUSTRIAL EXPERIENCE : AS CONSULTANT (on honorary basis)**

- Executive Committee Member : Institute of Practical Accountancy (IPA – 2009-2011)
- AIFIC (INDIA)LTD, Hyderabad (Region): Financial consultant in project evaluation, Bangalore (1991-95) honorary basis.
- Consultant to Moosa Export Enterprises,in export processing formalities and documentation, Hyderabad (1994-1996)Honorary basis.
- Consultant to Packaging Company,SAOG,Al-Swaiq,Sultanate of Oman (1997-2001) Honoray basis.

#### **• MEMBERSHIP OF PROFESSIONAL BODIES:**

1. Member: American Institute of Professional Book-keepers (AIPB), USA
2. Member : Academy of Management Review, Philadelphia, USA.
3. Executive Committee Member: Indian Accounting Association,
4. Chairman, Technical Session : All India Commerce Association.
5. Member: IAMD &IUCBER, PUNE.
6. Member: Hyderabad Management Association, Hyderabad.
7. A.P United National Association, Executive Member.
8. A.P. United National Association , Executive Member.

• **SEMINARS AND CONFERENCES ATTENDED & PAPERS PRESENTED:**

**Seminars Attended:**

1. Total No. of National Seminars and Conferences attended : 70( Seventy)
2. International conferences attended(Papers Presented) : 12(Twelve)

**Seminars Organized:**

1. **Executive Committee Member** : International Conference on Trade & Commerce, Department of Commerce, OU, Hyderabad (Jan' 10 to 12)
2. **Co-Director**: National seminar on Tax Reforms in India :Dec 20-21-2002.
3. **Seminar Director**,UGC approved National Seminar on "International Trade & Finance",in association with CII, A.P. Hyderabad,held in June 20-21-2003
4. **Seminar Chairman**:UGC SERO Sponsored two day seminar on "Self- Employment and Government Policy-Future Challenges",20-21 August,2004, at Platinum Jubilee Auditorium,Osmania University, Hyderabad.
5. **Seminar Director**, UGC approved National Seminar on "Entrepreneurship Development Among Minorities – Opportunities & Challenges",in association with FAPCCI,AP State Minorities Finance Corporation, APITCO, held on Dec 20-21-2005.
6. **Seminar Co-Ordinator**: I have worked as Seminar Co-Ordinator for more than 10 State level seminars at Satavahana PG Institute and Department of Commerce, Osmania University.

➤ **Member: State Eligibility Test, Maharashtra,Pune University,Pune.**

• **Resource Person/Guest & Extension Teacher and Visiting faculty:**

1. Visiting faculty of Department of Accounting, University of Wisconsin, USA.
2. Corporate Faculty Resource Person: IBM, Hitech City, Madapur, Hyderabad.
3. Corporate Faculty Resource Person: Wipro, Gachibowli, Hyderabad.
4. Academic staff college, Osmania University, Academic Staff College,
5. DR. BR Ambedkar Marathwada University, Aurangabad,
6. SRT University, Nanded and,
7. Kakatiya University, Warangal.

**Chief Regional Coordinator:ICET-2006 Exam (MBA and MCA Admission)**

• **Community Service:**

1. Organised Commerce and Management orientation programmes at each district by pooling the students of all district level colleges to one Government College.
2. Organized 20 Community Based Programmes as NSS program officer, OU. (5years);
3. NCC - Holder of 'C' Certificate, at B.Com level.

**Personal details:**

Father's Name : Late Sri Md. Hoshdar Khan,  
Rtd. Teacher,  
Govt. High School, Karim Nagar, AP

Date of Birth & Age : 11-11-1955 (55+ years)

Native Place : Karim Nagar Town

Present Address (Res) : G-1, Shah Apartments, Bazaar Guard Road,  
Vijayanagar Colony, Hyderabad – 500 057

E-mail : maakhan1155@gmail.com

## SELECTED LIST OF PAPERS PUBLISHED

by Prof. Mohd. Akbar Ali Khan

1. Financial pattern of Foreign and Domestic Companies in India: The Mangement Accountant; Calcutta, Nov – Dec' 2009.
2. Corporate Governance – Disclosure practices in Central Public Enterprises of India: Paper accepted for publication in Asian Economic Review, Red Hills, Hyderabad, September - December 2009. (Joint paper)
3. Corporate Governance-Disclosure practices of NMDC: Paper accepted for publication in Indian Journal of Finance, New Delhi, April-May 2009 issue.(Joint paper)
4. Entrepreneurship Education – Pulse of the Commerce Graduates: An empirical study: Paper accepted for publication in Kakatiya Business Review, Kakatiya University, Warangal, March-June 2009.(Joint paper)
5. “Financial performance of foreign and domestic owned companies in India” Journal of Asia Pacific Business, Volume No.9, Number 1, March 2008. The Haworth Press, USA. ([www.haworthpress.com](http://www.haworthpress.com))
6. “Corporate Governance and the role of Institutional Investors in India”, Journal of Asia Pacific Business; Volume 7, No.2, January 2006. International Press, New York, NY 13904, USA. ([www.haworthpress.com](http://www.haworthpress.com))
7. “Bancassurance- An Innovative Insurance Service offered by Bank of India – A Study”, The Asian Economic Review, Journal of the Indian Institute of Economics, Hyderabad: Vol.49, No.1, April 2007.
8. “Debt Management—A comparative study of India and abroad” Osmania Journal of Management, Department of Business Management, Osmania University, Hyderabad; January 2006. (Co-Authored with Mr.K.Sudershan).
9. “Financial Services in India: A study on role of Bancassurance” Osmania Journal of International Business Studies; July- December 2006.
10. Financial Sector Reforms: Need to accelerate flow of FDIs: Business Vision, A Quarterly Journal of Management, Vol.1, No.2 (April-June 2005). Co-authored with Mr. K. Sudershan, IIM,Ahmedabad.
11. Researches in Multinational Accounting, Indian Journal of Accounting, Journal of the Indian Accounting Association, Vol.XXXV(1), December 2004.
12. Insurance Sector Reforms in India – Achievements and Future Challenges, SEDME JOURNAL, Small Enterprise development, Management and extension Journal, NISIET, Yousuf Guda, Hyderabad, Vol.30, Number 3, September 2003.

13. International Capital Flows: Research Development Association, Fifth International Conference on the Changing Dimensions of Accounting and Finance—Issue and Strategies, Jaipur, February 2003.
14. “Cost Efficiency of Public Hospitals—A Cross-sectional Analysis”, South Asian Journal of Management, AMDISA-A SAARC Recongnised Body, Vol.11, Issue No.5 February 2003.
15. “Delegation of Authority: An Empirical Study”, South Asian Journal of Management, AMDISA- A SAARC Recognized Body, Vol. 9, Issue No.3 July- Sep 2002.
16. Cost efficiency in State Road Transport Corporations—A case study of APSRTC, Indian Journal of Transport Management, SSN 0970-4736, Volume 23, No.1, January 1999.
17. Investment Pattern And Entrepreneurship Devepoment among Muslims In India A Study of Selected Units Of ANRICH’:SEDME Jounal (NISIET, India),Sep-Dec,1996.
18. ‘Rationale fare fixation – A case study of APSRTC’; The Management Accountant (Cover feature), a monthly Journal of ICWAI, Calcutta, August, 1996.
19. Social obligations and financial performance of SRTCS – A case study of APSRTC’ Indian Journal of Transport Management, Central Institute of Road Transport (CIRT),Pune,July, 1996.
20. Management Audit In Hospitals: The Indian Journal of Commerce, A quarterly publication of Indian commerce association, 1996.
21. ‘Mutual funds to boost capital market – Indian experience’: Readings in financial management, an edited book published by Sugan C.Jain and K.D.Mathur,RBS Publishers,Jaipur-1.
22. ‘Financial services offered under Islamic Economic System (A case study of AIFIC (India) Limited: Journal of objective studies, Vol.4, No.2, Dec, 1992, Institute of objective studies, New Delhi.
23. ‘Lease Financing: A Major Instrument of Islamic Banking(A case study of Al- Ameen Islamic Financial & Investment Corporation of India Limited)’; Business Spectrum (a quarterly journal of the Indian center for Business Research, Madras);Vol.2,April 1991.
24. ‘Performance of State level public enterprises in Andhra Pradesh (A case study); aricle published in an edited book on managing Human Resources, by Subhash Garg and S.C Jain (Jaipur:Arhnat Publication),June 1992.
25. ‘Financial Performance of Maharashtra State Road Transport Corporation’; ( A survey of research in commerce and management ); Vol/IV, and edited volume published by Prof.M.Saeed,Anmol Publications, New Delhi, 1991.

26. 'Cost Control in Public Sector Road Transport Undertakings in India – A Quantitative approach'; The Indian Management ( All India Management Association),New Delhi,Vol.29,No.7,July 1990
27. 'Management of Accounts Receivables'; The Management Accountant ( An official organ of the ICWAI, Calcutta),Vol.24,No.6, June 1989.
28. 'Some Aspects of Material Management in a State Level Public Enterprises'; ICWAI Research Bulletin ( A Bi-annually published research journal by ICWAI);Vol.IV,No.2,Calcutta,July 1987.(Co-Authored with Dr.S.N.Sarma)
29. 'Management of Spare Parts in State Road Transport Undertaking'; SatavahanaQuarterly Journal (A Quarterly Journal of Satavahana PG Institute of Osmania University);Vol.3,No.2,April 1985.(Co-Authored With Dr.D.G.Girdhari)
30. Impact of Social Obligations on The Financial Performance of Public Enterprises: Journal of Public Enterprise (IPE), Osmania University, Hyderabad, April-June 1996.
31. Liberalization Policy and NRI Projects in India ( A case study of a NRI unit),Finance India Institute of Finance, New Delhi, December 1995.
32. Financial Services on Islamic principles in an interest based economy: A case study of AIFIC, readings in Indian financial services, Edited book by M.A.Kohak (Digvijay Publication, Maharashtra), December 1993.
33. Commerce Education at cross Roads – An Emphasis on restructuring: Vanijya (a Bi-Annual journal of business studies), June 1993.
34. Nehru and balanced regional development : Yojana (publication by the planning commission,goi).Vol.31,No.20, 1-15, November 1987.
35. Rural Credit in India: A book Review Published in Indian Management ( A monthly Journal of Business India Group),Mumbai, Vol.26, No.7, July 1987.
36. Is management Education a professional course in India: the Indian journal of commerce(a quarterly publication of the Indian commerce association).Vol.XXXVIII,No.144, July-September 1985.

#### **BOOKS PUBLISHED:**

1. International Trade & Finance (Edited): Himalaya Publishing) House, Mumbai, India (March 2006) (Co-Authored with Mr.K.Sundershan.
2. Finance Management of SRTC's in India: Anmol Publication, New Delhi, 1990 ISBN No.81-7041-408-3.
3. Hospital Management- A focus on cost efficiency of public hospitals, APH, Publications New Delhi, 1999, ISBN no.81-7684-060-6
4. Cost Management: Vikas Publishing Pvt. Limited, New Delhi, 2009.